LEVEL 4 TOOLS High-performing

# **UBTs** are all about evolving how you think

The following table shows different mindsets that can help or hinder your UBT's success.

Mindsets that Get in the Way of Achieving Transformation & Success

# **Self Mentality**

"I work to maximize the results I produce as an *individual*. So, I place my own interests above my UBT team's interests."

### Focus on process, minimize risk

"I need to make sure that the organization and I are never at risk, so I spend a lot of time following the right process, painstakingly detailing every aspect of the process to make sure the organization and I are not at risk."

### **Control others**

"I try to control the process others in the UBT follow and the results others produce in my interaction with them. I prefer *not* to address trust issues, so I compensate by managing details."

### Perfection

"It is more valuable to spend time analyzing situations than to take action quickly. I need permission to progress on this."

# Can't do - Permission

"This is why it can't work."

# Mindsets that Enable Us to Achieve Transformation & Success

# **Team Mentality**

"I prioritize the results of my UBT team above my own results. So, I feel connected to our shared purpose."

### Focus on results, manage risks

"In every interaction, I focus on producing the result needed while managing an appropriate level of risk."

## **Trust others**

"I trust the people in my UBT and engage in interactions that help me build trust when it's not at the right level."

### **Action**

"There are always productive actions I can take, even before all the related questions are fully answered. I am empowered to help make things happen in my UBT."

# Can do - Empowerment

"This is how we can make it happen."



